

“A complete faunal investigation, including the four steps of determining the primitive faunal picture, tracing the history of human influences, making a thorough zoological survey and formulating a wild-life administrative plan, shall be made in each park at the earliest possible date.”

George M. Wright, Joseph S. Dixon, and Ben H. Thompson, “Policy Recommendations in Fauna of the National Parks of the United States,” 1933

Looking Ahead

Clockwise from top left: Tree snail (*Liguus fasciatus*) and bromeliad, Big Cypress National Preserve, Florida. Gray fox (*Urocyon cinereoargenteus*), Big Bend National Park, Texas. Alligator (*Alligator mississippiensis*), Everglades National Park, Florida. Harlequin ducks (*Histrionicus histrionicus*), Yellowstone National Park, Wyoming.



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Editor's note: John Reynolds retired in August 2002 as Pacific West Regional Director. Son of a park ranger, John grew up in several national parks and spent nearly 40 years with the National Park Service in such positions as Deputy Director, Manager of the Denver Service Center, and Superintendent of Santa Monica Mountains National Recreation Area. Always thoughtful and professional, John shares his perspective on this bureau, its roots, and the future.